

# Lean-Agile PMO Setup

*Agenda • Make your project portfolio flow.*

## Lean-Agile Portfolio Management Workshop (Days 1-2)

### The Challenges of Portfolio Management

- Portfolio Management Reality
- The Effects of Agile Projects
- How Can PMOs Improve Portfolio Performance?

### Lean Portfolio Management Principles & Practices

#### Principle #1: Align Continuously with Customer Value

- Communicate strategic intent
- Ideate against strategy
- Measure business results
- Make ranking and selection open and visible
- Reprioritize regularly

#### Principle #2: Manage Project Throughput

- Practice Lean project scheduling/Use platform teams
- Reduce project inventory/work in process (Track project flow, manage the on-ramp, terminate sick projects, break large projects into smaller projects/increments)

#### Principle #3: Manage System Constraints

- Identify organizational and process constraints (Control the flow of projects, increase efficiency and utilization at the bottleneck, invest to elevate the capacity of the constraint)
- Optimize and elevate the constraints

## Current State PMO Assessment (Day 3)

### Assess Current PMO Practices & Structure

- PMO Structure & Management
- Business case structure
- Prioritization models
- Resource management practices
- Portfolio capacity
- Metrics & scorecards
- Historical performance trends

*(Agenda, Continued)*

### Assess Current Portfolio Pipeline

- Customer base
- Delivery base and delivery capacity
- Work in process
- Project types
- Estimated durations
- Major constraints
- Sick, delayed projects

## Lean-Agile PMO Definition (Day 4)

### Define New PMO Practices & Structure

- PMO Structure & Management
- Business case structure
- Prioritization models
- Resource management practices
- Portfolio capacity
- Metrics & scorecards

### Streamline Portfolio Pipeline

- Categorize current project requests
- Prioritize current project requests
- Re-estimate projects as necessary
- Create new Line of Business Portfolio Backlogs
- Create new Portfolio Release Plans

## Project Release Planning (Day 5)

- Select projects from Portfolio Release Plan
- Align resources against projects
- Assess project interdependencies
- Reprioritize projects as necessary
- Create Project Backlogs for selected top priority projects
- Prepare to launch Sprint planning for selected projects

## Post-Workshop Mentoring (2-5 Days)

Ongoing consulting and mentoring to answer follow-up questions and refine initial workshop outputs.